Company Registration No. 342807 (Eire)

NATIONAL ADULT LITERACY AGENCY LIMITED

(A COMPANY LIMITED BY GUARANTEE)

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2013

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) COMPANY INFORMATION

Directors

Patricia Ayton

Pat Hallinan Denis Foley Thomas McManus Trevor Moore

Noelle O'Kane Edwin O'Hora

(Appointed 23 March 2013)

Laura Foley

(Appointed 23 March 2013)

Mary Hilda Cavanagh

Cora Rafter

Nuala Glanton

(Appointed 11 December 2013)

Bernadette Hurley Sonia Weafer Gretta Vaughan

Secretary

Cora Rafter

Honorary Treasurer

Thomas McManus

Company number

342807

Registered office

Sandford Lodge, Sandford Close, Ranelagh, Dublin 6.

Auditors

Browne Murphy & Hughes

Chartered & Certified Accountants

& Registered Auditors, 28 Upper Fitzwilliam Street,

Dublin 2.

Business address

Sandford Lodge, Sandford Close, Ranelagh, Dublin 6.

Bankers

A.I.B Bank,

37 Upper O'Connell St.,

Dublin 1.

Ulster Bank, 43 Ranelagh, Dublin 6.

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) COMPANY INFORMATION

Bankers (Cont'd)

An Post GPO,

Dublin 1.

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DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their report and financial statements for the year ended 31 December 2013.

Principal activities and review of the business

The National Adult Literacy Agency (NALA) was established in 1980 and from that time has campaigned for recognition and response to the adult literacy problem in Ireland. The agency continued that work in 2013 through:

- -raising public awareness of the extent and the nature of adult literacy difficulties;
- -answering literacy related queries from the general public and referring thousands of callers to the VEC adult literacy services as a result of the ongoing TV advertisement campaign supported by An Post;
- -developing and broadcasting with RTE and ANIMO, a new TV literacy series entitled "The Family Project" to support family learning;
- -advancing research in the area of adult literacy;
- -new learning opportunities and accreditation through distance learning service;
- -lobbying for increased funding for adult literacy and numeracy work and for the VEC Adult Literacy Service; and
- -lobbying to keep adult literacy as a priority within Government and the Further Education budget.

The impact of our work for the year is detailed in the Annual Report.

NALA is funded by the Department of Education and Skills, other government Departments, Solas, the EU Structural Fund, donations and it's members.

The results for the year and the financial position at the year end were considered satisfactory by the Directors, who have worked in 2013 to cut costs and maintain in line with reduced income, a reserve in anticipation of on-going funding reductions in 2014.

The principal risks and uncertainty facing the organisation in the coming year is regarding the funding levels it will receive from the Department and other sources. In the current economic climate, it is difficult to assess at this stage whether and to what extent funding levels may be cut. The directors are very aware of the possibility of future funding levels being cut and are revewing expenditure in order to reduce costs where possible.

Results and dividends

The results for the year are set out on page 6.

Directors

The following directors were in office in 2013:

Patricia Ayton

Eimear Brophy (Resigned 26 June 2013)

Pat Hallinan

Denis Foley

Thomas McManus

Trevor Moore

Paddy Naughton (Resigned 23 March 2013)
Peggy Murphy (Resigned 23 March 2013)

Noelle O'Kane

Kevin O'Duffy (Resigned 23 March 2013) Edwin O'Hora (Appointed 23 March 2013)

DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2013

Laura Foley

(Appointed 23 March 2013)

Mary Hilda Cavanagh

Cora Rafter

Nuala Glanton

(Appointed 11 December 2013)

Bernadette Hurley Sonia Weafer Gretta Vaughan

Reserves Level Statement

The Board of NALA judges that it needs to have a prudent reserves level that:

At a minimum allows it to meet its obligations as an employer by paying redundancy payments to its staff (which comes to approx €216,000 at the statutory minimum level)

Allows it to implement its activity plans for an interim period i.e., 2 months- should an important income stream cease unexpectedly or be delayed. As the implementation plans are planned on a yearly basis and in acknowledgement that in a crisis situation certain cuts could be made immediately should they be necessary, the sum required for this would be €315,000 i.e., 2 months annual core operational expenditure.

Allows it to address any liability associated with the lease that it has on its office premises. This comes to €140,000 vis a vis consideration in 2013 and it will decrease as a liability year on year until the lease is over.

Therefore, the total sum of reserves required on an on-going basis should be in the order of €671,000.

At the end of 2013, the cash at hand and in bank in terms of unrestricted cash came to €630,447, so the level of reserves are broadly in line as we start 2014.

This is nearing the minimum level of what we ideally would like to keep in our reserves, therefore this policy will be reviewed again in line with the development of a budget for the organisation in 2014/15.

Books of account

The company's directors are aware of their responsibilities, under section 202 of the Companies Act 1990 to maintain proper books of account and are discharging their responsibility by employing experienced staff and ensuring that sufficient company resources are available for the task.

The books of account are held at the company's registered office, Sandford Lodge, Sandford Close, Ranelagh, Dublin 6.

Auditors

In accordance with the Companies Act 1963, section 160(2), Browne Murphy & Hughes continue in office as auditors of the company.

DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2013

Statement of directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and Generally Accepted Accounting Practice in Ireland including the accounting standards issued by the Accounting Standards Board and promulgated by the Institute of Chartered Accountants in Ireland.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Acts 1963 to 2013. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board

Gretta Vaughan

Chairperson

Honorary Treasurer

Inchanus

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF NATIONAL ADULT LITERACY AGENCY LIMITED

We have audited the financial statements of National Adult Literacy Agency Limited for the year ended 31 December 2013 set out on pages 6 to 17. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 193 of the Companies Act, 1990. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the directors and auditors

As described in the Statement of Directors' Responsibilities on page 3 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and the accounting standards issued by the Accounting Standards Board and promulgated by the Institute of Chartered Accountants in Ireland (Generally Accepted Accounting Practice in Ireland).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, and are properly prepared in accordance with the Companies Acts, 1963 to 2013. We also report to you whether in our opinion: proper books of account have been kept by the company and whether the information given in the directors' report is consistent with the financial statements. In addition, we state whether we have obtained all the information and explanations necessary for the purposes of our audit, and whether the company's balance sheet and its income and expenditure account are in agreement with the books of account.

We also report to you if, in our opinion, any information specified by law regarding the directors' remuneration and transactions is not disclosed and, where practicable, include such information in our report.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) INDEPENDENT AUDITORS' REPORT (CONTINUED)

TO THE MEMBERS OF NATIONAL ADULT LITERACY AGENCY LIMITED

Opinion

In our opinion the financial statements:

- give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, of the state of the company's affairs as at 31 December 2013 and of its surplus for the year then ended; and
- have been properly prepared in accordance with the requirements of the Companies Acts, 1963 to 2013.

We have obtained all the information and explanations we consider necessary for the purposes of our audit. In our opinion, proper books of account have been kept by the company. The financial statements are in agreement with the books of account.

In our opinion, the information given in the directors' report is consistent with the financial statements.

Jon Byrne	
For and on behalf of	
Browne Murphy & Hughes	

Chartered & Certified Accountants & Registered Auditors, 28 Upper Fitzwilliam Street, Dublin 2.

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2013

		2013	2013	2013	2012
		€	€	€	€
	••		Unrestricted	Total	Total
	Notes	funds	funds	funds	funds
Incoming Resources	2 - 4				
Incoming resources from generated funds					
-Voluntary Income		115,096	1,793,385	1,908,481	2,054,899
-Investment Income	5	-	7,365	7,365	13,234
		115,096	1,800,750	1,915,846	2,068,133
Resources Expended			,,000,,00	1,010,010	2,000,100
Charitable activities		102,598	1,515,385	1,617,983	1,818,032
		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,0 , 1,000	1,010,002
Cost of generating funds		-	-	-	-
Management, Admin & Governance Costs		12,498	264.394	276.892	265,710
Total resources expended		115,096	1,779,779	1,894,875	2,083,742
SURPLUS/(DEFICIT) FOR THE YEAR BEFORE TAXATION		-	20,971	20,971	(15,609)
Toy on surely all definitions					
Tax on surplus/(deficit) on commissions received.	6	-	•	-	(320)
SURPLUS/(DEFICIT) FOR THE YEAR AF	TER TAXATION	-	20,971	20,971	(15,929)
		Mach	-		

The income and expenditure account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the income and expenditure account.

Approved by the board on

Gretta Vaughan

Chairperson

Thomas McManus

Honorary Treasurer

BALANCE SHEET

AS AT 31 DECEMBER 2013

		20 ⁻	13	201	12
	Notes	€	€	€	€
Fixed assets					
Tangible assets	7		12,890		21,312
Current assets					
Stocks	8	9,110		25,864	
Debtors	9	43,629		21,672	
Cash at bank and in hand		630,447		534,869	
		683,186		582,405	
Creditors: amounts falling due within		,		,	
one year	10	(127,563)		(88,579)	
Net current assets			555,623		493,826
Total assets less current liabilities			568,513		515,138
Accruals and deferred income	11		(39,049)		(6,644)
			529,464		508,494
			e de circular des construir en en de circular en de construir en de circular en d		
Represented by:					
Unrestricted Funds	13		529,464		508,494
	14		529,464		508,494

Approved by the board and authorised for issue on

Gretta Vaughan___

Chairperson

Thomas McManus

Honorary Treasurer

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

	€	2013 €	€	2012 €
Net cash outflow from operating activities		(1,852,665)		(2,071,431)
Taxation Capital expenditure		216		(625)
Payments to acquire tangible assets	(4,868)		(7,939)	
Net cash outflow for capital expenditure		(4,868)		(7,939)
Net cash outflow before management of liquid resources and financing		(1,857,317)		(2,119,516)
Financing Government grant received	1,952,028		1,908,949	
Net cash inflow from financing		1,952,028		1,908,949
Increase/(decrease) in cash in the year		94,711		(171,046)

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

1	1 Reconciliation of operating surplus/(deficit) to net cash outflow from operating activities			2013	2012
				€	€
	Operating surplus/(deficit) Depreciation of tangible assets Decrease/(increase) in stocks (Increase)/decrease in debtors Increase/(decrease) in creditors within one Movement on grant provision Net cash outflow from operating activities	•		20,971 13,289 16,754 (21,957) 37,901 (1,919,623)	(15,609) 12,802 (13,971) 7,537 (55,789) (2,006,401)
	the same at the same operating activities	,,,		(1,852,665)	(2,071,431)
2	Analysis of net funds	1 January 2013	Cash flow	Other non- cash changes	31 December 2013
		€	€	€	€
	Net cash:				
	Cash at bank and in hand Credit Card Balance	534,869 (3,260)	95,578 (867)	-	630,447 (4,127)
		531,609	94,711	-	626,320
	Bank deposits	-	-	-	-
	Net funds	531,609	94,711		626,320
3	Reconciliation of net cash flow to moven	nent in net funds		2013 €	2012 €
	Increase/(decrease) in cash in the year			94,711	(171,046)
	Movement in net funds in the year			94,711	(171,046)
	Opening net funds			531,609	702,655
	Closing net funds			626,320	531,609

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention. The financial statements are also prepared to comply with "Accounting and Reporting by Charities" (Charities SORP), the revised statement of recommended practice issued by the Accounting Standards Board in 2000 and revised in 2005.

1.2 Compliance with accounting standards

The financial statements are prepared under the historical cost convention.

1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Office Equipment 25% Straight Line Computer equipment 25% Straight Line Fixtures, fittings & equipment 25% Straight Line

1.4 Stock

Stock is valued at the lower of cost and net realisable value. Cost is defined as the purchase price of the books and manuals. The net realisable value would be defined as obsolescence value of the books.

1.5 Comparative figures

Comparative figures have being re-stated where necessary in order to provide more accurate allocation of expenditure. These restatements did not result in any change to the resulting surplus/(deficit) or to the balance sheet of the company.

1.6 Pensions

The company operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

1.7 Government grants

Grants are credited to deferred revenue. Grants towards capital expenditure are released to the income and expenditure account over the expected useful life of the assets. Grants towards revenue expenditure are released to the income and expenditure account as the related expenditure is incurred.

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

2 Voluntary Income Government grants

		2013 Restricted Funds	2013 Unrestricted Funds €	2012 Total Funds €
Department of Education & Skillls	-Core Grant -Special Allocation -Rent Grant -Deferred 2011	- - -	298,000 1,272,000 130,000	298,000 1,345,000 130,000
LMETF Income LMETF Income Deferred 2013 FAS Deferred 2011	20101100 2011	90,540 -5,921	- -	45,041 62,955 18,440
FAS Deferred 2012		4,829 89,448	1,700,000	-4,829 -1,894,607

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

3	Voluntary Income			
	Other income	2013	2013	20
		Restricted	Unrestricted	Tot
	Manual III E		€	
	Membership Fees	-	21,810	18,8
	Membership Fees Deferred 2012	-	1,815	-1,8
	Membership Fees Deferred 2013	-	-3,392	
	Conference Fees	-	7,235	7,42
	Miscellaneous	-	820	6
	EU Learning Fund	10,000	-	
	EU Learning Fund Deferred 2013	-10,000	-	
	EBS	30,000	-	
	EBS Deferred 2013	-15,806	-	
	Solas Training	2,430	-	
	Solas Training Deferred 2013	-2,430	-	
	HSE Funding	1,500	-	
	HSE Funding Deferred	-1,500	-	
	Distance Learning Support	_	2,123	
	Plain English	-	54,431	60,30
	Plain English Deferred 2011	-	-	19,38
	Literacy Advisory Service & Training	-	4,466	3,60
	Literacy Advisory Service & Training Income Deferred 2011	-	_	3,79
	Donations	3,785	-	4,99
	Irish Hospice Deferred 2011	_	-	2.80
	Merck, Sharpe & Dohme	-	-	10,00
	Merck, Sharpe & Dohme Deferred 2011	-	-	6,07
	South Dublin Co-Co The Wheel	-	-	4,00
		7,669	-	5,96
	The Wheel Income Deferred 2011	-	-	7,66
		25,643	89,308	153,68
	ntary Income		2013	2013
Reso	urce room	Unres	stricted	Total
			Funds	Funds
			€	€
	ing stock of books		12,261	10,317
Purch	ases for the year		5,799	17,634
		_	18,060	27,951
Closin	ng stock of books		-8,025	-12,261
0 1		-	10,035	15,690
Sale c	of books		14,112	22,296
	is for the year		4,077	6,606

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2013

			····	
5	Investment Income			
		2013	2013	2012
		Restricted	Unrestricted	Total
		Funds	Funds	Funds
			€	€
	Bank Interest Received	-	7,365	13,234
				
			7,365	13,234
6	Taxation		2013	2012
			€	€
	Domestic current year tax		•	C
	Corporation tax		_	320

	Current tax charge		-	320

	Factors affecting the tax charge for the year			
	Commissions earned form the sale of books.		0.707	
	commoders carried form the sale of books.		2,767	2,557
	Commissions before taxation multiplied by standard rate of Irish corporation tax of 12.5%		-	320

	Current tax charge			_
			ture	

The company is tax exempt in Ireland as it is a registered charity CHY 8506 with regard to it's activiites.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

7	Tangible fixed assets			
		Office Equipment	Fixtures, fittings & equipment	Total
	Cost	€	€	€
	At 1 January 2013 Additions	106,595 4,869	27,871	134,466 4,869
	Disposals	- -	(1,862)	(1,862)
	At 31 December 2013	111,464	26,009	137,473
	Depreciation			-10
	At 1 January 2013	85,284	27,871	113,155
	On disposals Charge for the year	12 200	(1,862)	(1,862)
	·	13,290		13,290
	At 31 December 2013	98,574	26,009	124,583
	Net book value			
	At 31 December 2013	12,890		12,890
	At 31 December 2012	21,311		21,311
8	Stocks		2013 €	2012 €
	Stock of stationery		1 005	40.000
	Stock of books		1,085 8,025	13,603 12,261
			9,110	25,864
	In the opinion of the directors, there is no material differenthe historic cost amounts.	rences between the repla	cement cost o	f stock and
9	Debtors		2013	2012
			€	€
	Trade debtors		17,575	12,077
	Staff loans		6,162	6,090
	Prepayments and accrued income		19,892	3,505
			43,629	21,672

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2013

10	Creditors: amounts falling due within one year	2013 €	201:
	Credit card balance	4,127	3,260
	Trade creditors	78,265	38,701
	Other creditors	29,749	33,948
	Accruals and deferred income	15,422	12,670
		127,563	88,579
	Included in other creditors are amounts relating to taxation, as follows:		
	Corporation tax	-	(216)
	P.A.Y.E. control account	29,749	34,164
		29,749	33,948
4	Accruals and deferred income		
1	The state of the s		
,		G	Sovernment
ı		G	Government grants €
1		G	grants €
•	Balance at 1 January 2013 Grants received during the year	G	grants € 6,644
	Balance at 1 January 2013		grants €
	Balance at 1 January 2013 Grants received during the year Amortisation in the year		grants € 6,644 1,983,439 (1,951,034)
11	Balance at 1 January 2013 Grants received during the year		grants € 6,644 1,983,439
	Balance at 1 January 2013 Grants received during the year Amortisation in the year		grants € 6,644 1,983,439 (1,951,034) ————————————————————————————————————
2	Balance at 1 January 2013 Grants received during the year Amortisation in the year Balance at 31 December 2013 Grants are deferred in respect of estimated, but specific expenditure, include		grants € 6,644 1,983,439 (1,951,034) ————————————————————————————————————
2	Balance at 1 January 2013 Grants received during the year Amortisation in the year Balance at 31 December 2013 Grants are deferred in respect of estimated, but specific expenditure, includ for activities in 2014. Pension and other post-retirement benefit commitments		grants € 6,644 1,983,439 (1,951,034) ————————————————————————————————————
2	Balance at 1 January 2013 Grants received during the year Amortisation in the year Balance at 31 December 2013 Grants are deferred in respect of estimated, but specific expenditure, includ for activities in 2014. Pension and other post-retirement benefit commitments	ling monies receiv	grants 6,644 1,983,439 (1,951,034) 39,049 wed in 2013

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

13	Statement of movements on income and expenditure account		
		Ex	come and penditure count
			€
	Total unrestricted funds at 1 January 2013 Surplus for the year		508,493 20,971
	Total unrestricted funds at 31 December 2013		529,464
14	Reconciliation of movements in funds	2013 €	2012 €
	Surplus/(Deficit) for the financial year Opening unrestricted funds	20,971 508,492	(15,929) 524,421
	Closing unrestricted funds	529,464	508,492
15	Pension information	2013 €	2011 €
	Employer contribution to pension scheme	59,138	64,596
		59,138	64,596

The company operates a defined contribution scheme. The company contributes 10% of employees salary. The scheme is operated by New Ireland Assurance.

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

16 Employees

Number of employees

The average monthly number of employees during the year was:

The average monthly hamber of employees daring the year was.	2013 Number	2012 Number
	30	34
Employment costs	2013 €	2012 €
Salaries	1,014,054	1,064,938
Social security costs Other pension costs	101,730 59,138	108,854 64,596
	1,174,922	1,238,388

The Chief Executive Officer was the highest earning employee and received a gross salary of €98,424 in 2013.

The directors did not receive any remuneration during the year and vouched expenses to attend board

17 Directors interests

The directors have no interests in the company.

18 Liability of members

In the event of a winding up of the company, the liability of the members is limited to €1.

19 Approval of financial statements

The directors approved the financial statements on 26th February 2014.

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) MANAGEMENT INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2013

DETAILED TRADING AND INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

	2013		2012	
	€	€	€	€
Income Department of Education & Skills Grants Other Government Grants Other Income Resource Room Investment Income		1,700,000 89,448 117,344 4,077 4,977		1,818,041 76,566 153,686 6,606 13,234
		1,915,846		2,068,133
Charitable Activities	1,617,983		1,818,032	
Cost of generating funds	-		-	
Management, Admin & Governance Costs	276,892		265,710	
		(1,894,875)		(2,083,742)
SURPLUS/(DEFICIT) FOR THE YEAR		20,971		(15,609)

SCHEDULE OF MANAGEMENT, ADMIN & GOVERNANCE COSTS FOR THE YEAR ENDED 31 DECEMBER 2013

	Restricted	2013 Unrestricted €		2012 Total €
		C		. •
MANAGEMENT, ADMIN & GOVERNANCE COSTS				
Rent & Cleaning		144,411		112,510
Insurance		3,334		5,335
Light & Heat		6,559		6,874
Repairs & Maintenance		1,864		2,959
Telephone		13,263		14,453
Stationery & Printing		10,735		14,596
Postage & Storage		13,844		13,049
Bank Charges		1,369		1,415
Accountancy	_	12,850		14,602
Audit Fees		9,338		10,701
Miscellaneous		1,312		1,781
Professional Fees		3,250		2,522
Office Machine Maintenance		11,903		23,251
Depreciation		13,289		12,802
EU Projects		-		61
Executive Committee Expenses		9,516		8,964
Travel Expenses		10,582		10,519
Staff & Executive Development		9,218		9,316
Bad Debts		255		-
				•
		276,892		265,710
Recharge of Admin Expenses	12,498	(12,498)		-
	12,498	264,394	•	265,710
	*****		. Are and the	

NATIONAL ADULT LITERACY AGENCY LIMITED (A COMPANY LIMITED BY GUARANTEE) SCHEDULE OF CHARITABLE ACTIVITY EXPENSES YEAR ENDED 31 DECEMBER 2013.

	2013 Restricted	2013 Unrestricted	2013 Total	2012 Total
Salaries	33,772	1,102,377	1,136,149	1,238,388
LMETF Expenses	48,782 48,782		48,782	3,099
LMAF				12,507
EBS	14,194		14,194	0
Literacy advisory Service Training Donations (BWB Donations) The Wheel		1,373 2,509	1,373 2,509	11,779 3,525
Expenses	1,957		1957	16,450
FAS/SOLAS Expenses	1,488		1,488	33,548
Staff Expenses Family Lieracy Numeracy Project Campaign Health Literacy	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			10,519 2319 15,914 -318
Plain English Research Development Std Development Dist Learning		22,413 29,507 45,410 34,683 133,929	22,413 29,507 45,410 34,683 158,487	10,812 49,786 15,537 53,604 43,673 185,150
Promotion & Ads Web Dev		86,097 35,109 1,493,407	86,097 35,109 1,618,158	36,405 57,342 1,800,039